# **Risk Management**

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# THE EQUIPMENT CHALLENGE

The experience of the UNIBO Department of Industrial Engineering in the RADIUM Project

Paola Di Marzo, 5<sup>th</sup> May 2021



### EU best practices-based education in Radiation Protection and Nuclear Safety Culture for the Belarusian Academia

Belarus's national energy policy

- reduce energy import dependence (85%, mainly oil and gas)
- modest natural resources

**invest in nuclear energy** by commissioning two nuclear generators for electricity production.

A nuclear power program requires careful planning, preparation and investment in time and human resources

**HIGH STANDARDS OF EDUCATION AND TRAINING** 





6 Belarusian HEIS & 4 EU HEIS





AIM

Promotion of qualified education in Radiation Protection and Nuclear Safety Culture in the Republic of Belarus to ensure a safe use of nuclear power in Europe.

#### OBJECTIVES

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Mapping the Belarus nuclear safety standards and labor market needs to develop a **Policy Paper** embedding EU best practices and international standards.



**Training the academic staff** of the six Belarusian partner universities in Nuclear Physics & Chemistry, Radiation Protection and Nuclear Safety Culture at EU partner Higher Education Institutions.



Designing and implementing, in cooperation with EU partners, **a Master Program** in line with International standards and Bologna system principles



**Develop laboratories** supporting education activities in the field of Radiation Protection & Nuclear Safety Culture.





Co-funded by the Erasmus+ Programme of the European Union



# **EQUIPMENT CHALLENGES**

HOW TO BUY

ONE OF THE ASSOCIATE PARTNER WAS A COMPANY WITH ADVANTAGEOUS QUALITY-PRICE RATIO

GUIDING PRINCIPLES	QUALITY EFFICIENCY TRANSPARENCY ACCESS AND PARTICIPATION
BUDGET	270.000 € (45k each)







Erasmus+

# **EQUIPMENT CHALLENGES**

Equipment should be instrumental to the objectives of the project and should therefore be purchased at the beginning of the project implementation period and not later than 12 months before the end of the project.

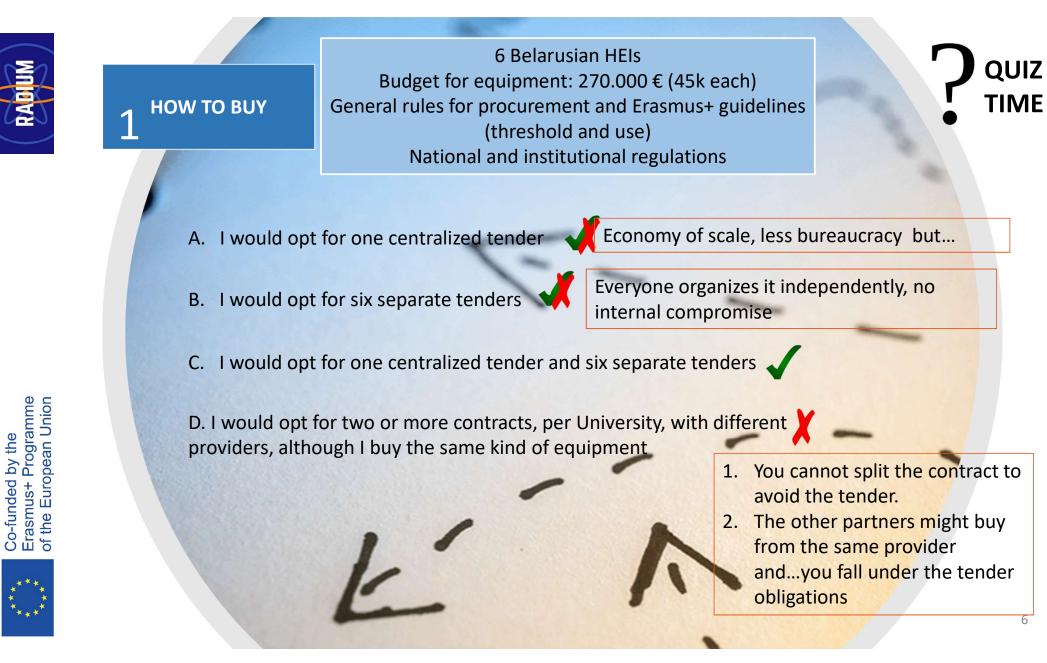
The equipment cannot be used for research purpose only.

guidelines for CBHE projects		Amount of equipment	Tasks to perform
It is not allowed to split the purchase of equipment into smaller contracts below the threshold.		Over 25.000 EUR	<ul> <li>Tendering procedure</li> <li>Three quotes at least</li> <li>best value for money</li> <li>principles of transparency, equal treatment, avoidance of conflicts of interests</li> </ul>
The thresholds refers to the provider, not to the beneficiaries		Over 134.000 EUR	<ul> <li>Tendering procedure</li> <li>In conformity with national legislation</li> </ul>

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RADIUM CASE: ONE GENERAL TENDER AND SIX SEPARATE TENDERS

HOW TO BUY

ONE CENTRALIZED TENDER ORGANIZED BY THE LOCAL COORDINATOR FOR THE COMMON/SIMILAR EQUIPMENT

SIX SEPARATE TENDERS FOR THE REST OF THE EQUIPMENT, DEPENDING ON THE LABORATORY ACTIVITIES THAT HEIS WILL CARRY OUT WITHIN THE NEW RADIUM MASTER SET UP STANDARDIZED PROCEDURE AND GUIDELINES for all, applicable to centralised and separate tenders, adapted to institutional regulations, MEETING E+ AND PROCUREMENT GENERAL GUIDELINES





RADIUM

ONE OF THE ASSOCIATE PARTNER WAS A COMPANY WITH ADVANTAGEOUS QUALITY-PRICE RATIO 6 Belarusian HEIs Budget for equipment: 270.000 € (45k each) General rules for procurement and Erasmus+ guidelines (threshold and use) National and institutional regulations

QUIZ TIME

- A. The associated partner is not a full partner: it has no budget and it could provide the equipment without complications, if its offer selected as the "best value for money" one
- B. The associated partner is linked somehow to the consortium. In this case it is hard avoiding a breach of the "conflict of interest" principle, if its offer selected as the "best value for money" one





ONE OF THE ASSOCIATE PARTNER WAS A COMPANY WITH ADVANTAGEOUS QUALITY-PRICE RATIO

### **ASSOCIATE PARTNER WITHDRAWAL**

COST-BENEFIT ANALYSIS better out than in, for the associate partner and the whole consortium.

> ASSOCIATED PARTNER AGREEMENT AND WITHDRAWAL LETTER FOR EACEA (no amendment needed)





## Before deciding...

- Assess your needs carefully
- Consider EU rules, Erasmus + guidelines, as well as your national and institutional framework
- Consult the procurement office of your institution



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